

## CURRICULUM VITAE

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### Summary (Bio)

Mohammad Muaz Jalil has over 12 years of experience mostly working in market development projects both as key member of the implementation team and M&E unit. He is a DCED Approved Auditor and an accredited social value practitioner. He has worked in various projects in Indonesia, Fiji, Bangladesh, Sri Lanka, Ethiopia, Uganda and Myanmar. He has a Master of Arts in Economics from University of British Columbia, Vancouver, Canada. He has published numerous articles in both national and international peer reviewed journals and presented papers in international conferences. He received training on Randomized control trial at Massachusetts Institute of Technology (MIT), USA. As Head of M&E unit of Katalyst, managed a 10-member team of consultants and manager. He successfully supervised and supported projects in 3 DCED audits and 2 pre-audits. He has also conducted two DCED Audits, one for Enterprise Partner (DAI, Ethiopia) in April 2018 and aBi (Uganda) in February 2019. He has specialized expertise in developing employment and income multipliers; he has supported projects in Bangladesh, Sri Lanka, Fiji and others to estimate tourism or agriculture related multipliers.

As Acting Division Manager of Knowledge Management, managed a 24-member team in Katalyst. He completed his MPhil in Development Studies from University of Cambridge, UK. After that, he was Senior Technical Advisor, Swisscontact, for their South Asia and Southeast Asia regions till 2016. As advisor he managed AUD 4.2 million portfolio of co-facilitator implemented 7 agro value chain sectors in PRISMA, which is an AUD 60 million market systems project in Indonesia; 5 INGOs that he managed includes ICCO, VECO, HIVOS, SNV and Mercy Corps. Currently he is supporting UNCDF's SHIFT program in ASEAN and SAARC regions, helping them develop their overall M&E and Market systems strategy, as well as developing manuals, tools, and conducting trainings and workshops. He also provided consultancy support to DFAT's multi-country Market Development Facility, implemented by Palladium International. As part of his consultancy role he has undertaken numerous quantitative and qualitative studies ranging between large sample surveys (sample: 2500-3000+) and those involving in-depth qualitative investigations. He presented 3 papers on M&E and Market System in DCED-BEAMs Global Seminar on M&E and Market Systems in February 2018 (Kenya). He is currently supporting DFID's financial inclusion programme BFP-B, to develop their M&E system. Muaz has supported various USAID funded projects across countries.

### Educational Background

<b>Institution:</b> King's College, University of Cambridge, UK; <b>Date:</b> 2014	<b>Degree/title:</b> Master of Philosophy in Development Studies (High Pass)
<b>Institution:</b> University of British Columbia, Canada <b>Date:</b> 2010	<b>Degree/title:</b> Master of Arts in Economics (Percentage: 88%)
<b>Institution:</b> North South University Bangladesh <b>Date:</b> 2009	<b>Degree/title:</b> Master of Science in Economics (GPA 3.97 out of 4)
<b>Institution:</b> IBA, University of Dhaka, Bangladesh <b>Date:</b> 2006	<b>Degree/title:</b> Bachelor of Business Administration (Rank – 3 <sup>rd</sup> , GPA 3.73 out of 4)

### Professional Background

<b>Period:</b> 05.2019– Present <b>Employer:</b> International Executive Service Corps (IESC)	<b>Country:</b> Sri Lanka <b>Position:</b> Technical Consultant
<ul style="list-style-type: none"><li>- Support USAID funded program "Youth Employment and Business Startup (YouLead)" to develop employment multiplier.</li><li>- Develop the Research Design for the development of the YouLead econometric models/ratios.</li><li>- Provide technical support to the YouLead project MEL team during the survey data collection, data compilation activities, which will be outsourced to a local research firm, and assist in analysis for FY'2019 Annual results submission;</li><li>- Conduct in-country validation mission and participate in a debrief session with USAID</li></ul>	
<b>Period:</b> 01.2019– 05.2019 <b>Employer:</b> Agriculture Business Initiative (aBi)	<b>Country:</b> Uganda <b>Position:</b> DCED Auditor
<ul style="list-style-type: none"><li>- Undertake full DCED Audit of Agricultural Business Initiative (aBi), a multi-donor entity devoted to private sector agribusiness development in Uganda. It is funded by DANIDA, USAID, UKaid, SIDA, and KFW</li><li>- Task entailed: intervention selection, document review, onsite interview, auditor panel discussion, Produce and share the audit report with the programme.</li></ul>	
<b>Period:</b> 08.2018– Present <b>Employer:</b> Consiglieri Private Limited	<b>Country:</b> Bangladesh <b>Position:</b> MEL & CLA Advisor

<ul style="list-style-type: none"> <li>- Provide training to USAID's USD 25 million BANA project, implemented by World Fish, on MEL and MSD approach</li> <li>- Provide strategic support to DFID's inclusive finance BFP-B project, implemented by Nathan Associates UK.</li> <li>- Support BFP-B to develop a MEL system to monitor and assess their policy activities</li> <li>- Design and conduct policy stakeholder assessment for BFP-B</li> </ul>	
<b>Period:</b> 11.2016– Present <b>Employer:</b> ACDI/VOCA	<b>Country:</b> Bangladesh <b>Position:</b> MEL & CLA Consultant
<ul style="list-style-type: none"> <li>- Support USAID's USD 25 million Rice Diversified Crop Project (RDC) and USD 6 million livestock and nutrition project.</li> <li>- Provide strategic guidance to RDC in implementing inclusive market systems approach; support RDC to develop private sector based systemic inclusive business models and develop their financial inclusion strategy</li> <li>- Support in the use of system mapping and social network analysis (SNA) for systemic change measurement</li> <li>- Provide input and develop CLA Plan, annual workplan, annual performance survey (3000+ sample) and MEL Plan for RDC</li> <li>- Provide MEL/M&amp;E and Market Systems training to 20+ RDC staff</li> <li>- Develop a new market system based strategy for LPIN and trained staff on market systems approach</li> </ul>	
<b>Period:</b> 02.2016– Present <b>Employer:</b> UNCDF	<b>Country:</b> SAARC & ASEAN region <b>Position:</b> M&E Consultant (LTA Arrangement)
<ul style="list-style-type: none"> <li>- Develop the overall MRM System of SHIFT, including Manual, in line with DCED standard and CGAP Guidelines</li> <li>- Support SHIFT SAARC to develop inclusive finance/ DFS/MFS based business models to be implemented by private sectors; each grant valued at USD 150,000-250,000.</li> <li>- Develop Regional Strategy around structural transformation for SHIFT</li> <li>- Undertake qualitative study/ gender self-assessment of Financial Service Providers in Myanmar</li> <li>- In Bangladesh, support SHIFT SAARC design and manage implementation of a baseline study with over 2000 sample</li> <li>- Work with SHIFT program team to develop M&amp;E procedures, MRM manual, guidance, Policy Framework note.</li> <li>- Provide training to country and regional staff on M&amp;E and market systems approach</li> </ul>	
<b>Period:</b> 07.2018– Present <b>Employer:</b> Swisscontact Worldwide	<b>Country:</b> South Asia <b>Position:</b> Consultant
<ul style="list-style-type: none"> <li>- Support SDC funded M4C project to Assessing market systems changes and updating the vulnerability assessment report; co-writing a paper on “market systems changes for sustainable vulnerability reduction”</li> <li>- Supports the evaluation of the Senior Expert (SEC) program of Swisscontact in Nepal by providing inputs into the assessment methodology and the interpretation of results</li> </ul>	
<b>Period:</b> 08.2017– 07-2018 <b>Employer:</b> Palladium International Pty Ltd	<b>Country:</b> Asia Regional <b>Position:</b> Short Term Adviser
<ul style="list-style-type: none"> <li>- Advisor to the MDF Panel, support the project in its operational area i.e. Fiji, Timor-Leste, Pakistan, Sri Lanka, &amp; PNG</li> <li>- Provide technical assistance to PNG team for their baseline work and poverty study</li> <li>- Develop tourism multiplier and provide strategic guidance to MDF Sri Lanka on tourism market and labour market</li> </ul>	
<b>Period:</b> 01.2018- 05.2018 <b>Employer:</b> DAI Europe Ltd (Enterprise Partner)	<b>Country:</b> Ethiopia <b>Position:</b> DCED Auditor
<ul style="list-style-type: none"> <li>- Undertake Partial DCED Audit of UKaid-funded Enterprise Partners (EP) with Hans Posthumus as lead auditor</li> <li>- Task entailed: intervention selection, document review, onsite interview, auditor panel discussion, Produce and share the audit report with the programme.</li> </ul>	
<b>Period:</b> 07.2016 - 05.2017 <b>Employer:</b> Market Development Facility (MDF)	<b>Country:</b> Sri Lanka, Fiji <b>Position:</b> Consultant, M4P Panel of Experts
<ul style="list-style-type: none"> <li>- Understand the poverty and vulnerability dynamics in Sri Lanka with particular focus on agriculture</li> <li>- Conduct systematic review of literatures, evidence synthesis; followed by field visits, and qualitative research methods.</li> <li>- Develop a research paper on poverty and vulnerability dynamics in Sri Lanka and provide strategic guidance to MDF</li> <li>- Undertake tourism multiplier study (using qualitative and quantitative study design) in Fiji to estimate direct and indirect output and employment multiplier and develop location specific employment elasticity</li> </ul>	
<b>Period:</b> 08.2014– 12.2016 <b>Employer:</b> Swisscontact Worldwide	<b>Country:</b> South Asia and Southeast Asia Regions <b>Position:</b> Senior Technical Advisor, South Asia
<b>Projects/Tasks/Management experience</b>	
<ul style="list-style-type: none"> <li>- Support project planning in terms of latest instruments, methodologies and tools regarding M4P, VFM, and Systemic change, Value Chains and Monitoring and Results Measurement (MRM).</li> <li>- Ensure projects are aligned with the DCED standard; provide training to MRM and Implementation staff</li> <li>- Head of Portfolio Co-facilitator (Batch 1) in PRISMA, managed a portfolio of AUD 4.2 million, which included 7 sectors implemented by ICCO, VECO, HIVOS, SNV &amp; Mercy Corps. Provide input to DFAT reports &amp; attend in donor meetings</li> <li>- Provided technical &amp; strategic oversight support to I) Katalyst ( CHF 32 million, Bangladesh) II) M4C (CHF 8 million, Bangladesh); III) MVMW (USD 6.5 million, Myanmar); IV) PRISMA (AUD 60 million, Indonesia)</li> <li>- Managed budget, contract administration and develop business/annual plans for implementation in MVMW &amp; PRISMA</li> </ul>	
<b>Period:</b> 06.2014 - 07.2014 <b>Employer:</b> Market Development Facility (MDF)	<b>Country:</b> Fiji <b>Position:</b> Consultant, M4P Panel of Experts

<b>Projects/Tasks/Management experience</b>	
<ul style="list-style-type: none"> <li>- Understand how paid labour is used for farming in Fiji and estimate an employment multiplier for paid farm labour</li> <li>- Develop a research paper on employment dynamics in selected agricultural sector in Fiji</li> </ul>	
<b>Period:</b> 10.2013– 05.2014	<b>Country:</b> Bangladesh and Indonesia
<b>Employer:</b> Swisscontact Worldwide	<b>Position:</b> Senior Technical Consultant
<b>Projects/Tasks/Management experience:</b>	
<ul style="list-style-type: none"> <li>- Provide technical support to to I) Katalyst ( USD 30 million project in Bangladesh) II) M4C (USD 8 million project in Bangladesh); III) SCPP (USD 10 million project in Indonesia);</li> <li>- Develop three case studies on Katalyst project’s experience in poverty profiling (PPI), the use of mixed method research design to capture systemic change and Katalyst work in the Furniture sector.</li> <li>- Conduct 2 separate MRM trainings for staffs of Katalyst and M4C projects on DCED Standard, Evaluation methodologies (RCT, DID), market system analysis, VfM and systemic change.</li> <li>- Develop methodological operational guidelines on Systemic Change for Katalyst, M4C and SCPP projects Indonesia.</li> </ul>	
<b>Period:</b> 03.2013– 07.2013	<b>Country:</b> Bangladesh
<b>Employer:</b> Swisscontact Project Preparation Mandate (PPM)	<b>Position:</b> Division Manager (Acting) Knowledge and Capitalisation Management
<b>Projects/Tasks/Management experience:</b>	
<ul style="list-style-type: none"> <li>- Led the division of 24 member specialists comprising of the Business Enabling Environment Unit, Gender Unit, Communication Unit and the MRM Unit.</li> <li>- Responsible for developing the Capitalisation strategy, which looks in to how different aspects of M4P can be anchored within various stakeholders of Bangladesh, and innovation fund management framework (challenge fund element)</li> </ul>	
<b>Period:</b> 01.2013– 10.2013	<b>Country:</b> Bangladesh
<b>Employer:</b> Katalyst (DBSM II and PPM)	<b>Position:</b> Head of Monitoring and Results Measurement Unit
<b>Projects/Tasks/Management experience:</b>	
<ul style="list-style-type: none"> <li>- Led a group of 10 MRM-specialists in one of the most advance M4P-projects</li> <li>- Successfully led the task force of Katalyst preparing for the second DCED audit in 2013</li> <li>- Assisted the General Manager in the writing of Project Completion Report Phase 2</li> <li>- Represented Katalyst in Donor Management Board meetings and other donor related activities</li> <li>- One of the key member responsible for developing the proposed Log frame of Katalyst Phase 3</li> <li>- Developed the overall MRM strategy for Katalyst Phase 3 covering aspect like Measuring and tracking Systemic change, Value for Money framework, estimating gender and empowerment impact etc.</li> </ul>	
<b>Period:</b> 12.2010 – 12.2012	<b>Country:</b> Bangladesh
<b>Employer:</b> Katalyst (DBSM II)	<b>Position:</b> Manager of Monitoring and Results Measurement Unit
<b>Projects/Tasks/Management experience:</b>	
<ul style="list-style-type: none"> <li>- Successfully led the task force of Katalyst preparing for the first ever DCED audit in 2011</li> <li>- Conducted training for project and co-facilitators’ staff on various aspects of M4P and M&amp;E.</li> <li>- Led the MRM team of Katalyst to develop poverty profiling using the Progress out of Poverty Index.</li> <li>- Played leadership role by providing guidance and quality assurance in research design, data analysis for large scale impact assessments with sample size between 350-800 farmers.</li> </ul>	
<b>Period:</b> 2006 – 2009	<b>Country:</b> Bangladesh
<b>Employer:</b> Katalyst (DBSM I and DBSM II)	<b>Position:</b> Business Consultant and Senior Business Consultant
<b>Projects/Tasks/Management experience:</b>	
<ul style="list-style-type: none"> <li>- Adopting a M4P approach, to identify constraints and opportunities and design strategies in various sector markets viz: furniture, plastic, waste management, tourism and private healthcare.</li> <li>- Led the team that actively collaborated with Springfield Centre, UK, in developing the case study titled “Developing Training Systems for Health Workers in Bangladesh”</li> <li>- Participated and took a lead role in subsector analysis, strategy development, implementation and designing of market based interventions in the private healthcare, furniture and tourism markets.</li> </ul>	

#### Trainings attended

<b>Subject:</b> Social Value and SROI Accredited Practitioner Training	<b>Content:</b> Social Value, SROI, Social Impact Analysis Conducted by Social Value UK.
<b>Subject:</b> Fundamentals of Network Analysis (2017)	<b>Content:</b> Using WebEx platform, NodeXL software, Undertaking Social Network Analysis. Conducted by LINC LLC, USA
<b>Subject:</b> Executive training on evaluating social programs (2011)	<b>Content:</b> Training on designing and implementing Randomize Control Trial (RCT) at Massachusetts Institute of Technology (MIT), Boston, USA.
<b>Subject:</b> Applied Statistics & SPSS Certificate Course (2007)	<b>Content:</b> 40hr Certificate Course on SPSS and statistical methods, at ISRT University of Dhaka

Publications: 2004 – to date

1. Muaz Jalil Mohammad and Tasnuva Ahmed (2018). Understanding the Economic Empowerment of Women: A Study of Handicrafts Sector in Chars and surrounding areas of Bangladesh. *Journal of Bangladesh Studies*, Vol 17(1), Bangladesh Development Initiative, Pennsylvania State University
2. Muaz Jalil Mohammad (2017). Growth, Vulnerability and Poverty Nexus: The Case of Sri Lanka and its Crop Sectors. publication date Feb 2017 *Market Development Facility - Sri Lanka*
3. Muaz Jalil Mohammad (2016). Industrial policy in the 21st century: merits, demerits and how can we make it work. *Real World Economics Review*. Issue no. 76, pp. 109 - 123
4. Muaz Jalil Mohammad and Shahroz Jalil (2016). Understanding Information need and media habit of poor farmers in Bangladesh. *The Journal of Community Informatics*. Vol 12, No 2 (2016)
5. Muaz Jalil Mohammad (2016). A Globalização Provocou o Aumento da Desigualdade? Uma abordagem Heterodoxa. *BARU* v. 2, n. 1, Universidade Católica de Goiás, Brazil
6. Muaz Jalil Mohammad (2015). Transforming the Furniture Industry of Bangladesh: The Case of Katalyst Project. *Journal of Bangladesh Studies*, Vol 16(1), Bangladesh Development Initiative, Pennsylvania State University
7. Muaz Jalil Mohammad (2015). Did globalisation stimulate increased inequality? A heterodox perspective. *Real World Economics Review*, Issue no. 70, pp. 92 - 105
8. Muaz Jalil Mohammad and Azam Nurul (2014). Using PPI to assess pro-poorness of project activities: Experiences from the Katalyst Project in Bangladesh. *Enterprise Development and Microfinance*, Volume 25, Number 4, pp 288-298; Publisher - Practical Action Publishing
9. Muaz Jalil Mohammad (2014). Bangladesh: Anatomy of an economy in transformation. *Dismal Scientist*, Issue 2013-14, pp 31-34, Marshall Society, University of Cambridge
10. Muaz Jalil Mohammad (2014). Employment Dynamics in Key Agricultural Sectors of the Fijian Economy *Market Development Facility - Fiji Islands*
11. Muaz Jalil Mohammad and Behroz Mohammad (2013). Understanding the Dynamics of the Furniture Sector in Bangladesh, *Journal of Bangladesh Studies*, Vol 15(1), pg 70-82, Bangladesh Development Initiative, Pennsylvania State University
12. Muaz Jalil Mohammad and Azam Nurul (2013). Providing sustainable solution to farmers through agricultural helpline: The case of Bangladesh. *ICT for Development Working Paper Series*, Vol 3 No 1, BIID & ULAB
13. Muaz, Jalil Mohammad (2013) Practical Guidelines for conducting research. Summarising good research practice in line with the DCED Standard, *Donor Committee for Enterprise Development*,
14. Muaz Jalil Mohammad (2012), Approaches to measuring social discount rate : The case of Bangladesh, *BIISS JOURNAL*, Vol. 33, No. 4, October 2012
15. Muaz Jalil Mohammad (2011), Are export and import of Bangladesh Cointegrated?, *Journal of Bangladesh Studies*, Vol 13(1), pg 21-33, Bangladesh Development Initiative, Pennsylvania State University
16. Muaz Jalil Mohammad, Munir Khasru Syed, (2010), Global Economic Recession and International Trade: A review of Trade Literature, *Proceedings on 2010 Annual Conference of AIB US North East Chapter*, USA.
17. Muaz Jalil Mohammad (2009). Measuring Switzerland's Productivity Performance (1960-2008), *MPRA Paper 65321*, University Library of Munich, Germany
18. Muaz Jalil Mohammad (2009). Re-examining Kuznets Hypothesis: Does Data Matter? *MPRA Paper 72557*, University Library of Munich, Germany
19. Muaz Jalil Mohammad, Munir Khasru Syed, Kundu Subrata Kumar, (2008), Rural Market Development Using Corporate Approach in Value Chain Analysis, *Journal of Business Studies*, University of Dhaka, Bangladesh, Vol. XXIX,
20. Muaz Jalil Mohammad, Sarwar Rubaiyath, Jahan Sheikh Morshed, (2007), Designing Value Based Market Development Interventions for SME competitiveness, *Small and Medium Enterprise Development in Bangladesh*, pg 101-122
21. Muaz Jalil Mohammad, Munir Khasru Syed, Abdul Munit, (2007), Constructing and Validating Measures of Brand Equity: Conceptual Framework and Empirical Evidence, *Journal of Business Administration*, Vol 33 No 3-4, pg 71-90
22. Muaz Jalil Mohammad, Munir Khasru Syed, (2004), Revisiting Kuznets Hypothesis: An Analysis with Time Series and Panel Data, *Bangladesh Development Studies*, Vol 30 No 3-4, pg 89-112

**Selected Presentations and Conferences:** 2011 – to date

1. Presenter of 3 papers in DCED-BEAM Global Seminar on M&E and Market Systems, Nairobi Kenya (Feb 2018)
2. A guest presenter on M&E at the “Applying the Market Systems Development Approach” Introductory Course organised by the UK Department for International Development (DFID), London (2012)
3. Advance workshop (Jan 21-24th, 2012) on results measurement in private sector development organized by Donor Committee for Enterprise Development (DCED) at Bangkok; it was an invitation only program.
4. Presented a paper on “Developing Training Systems for Health Workers in Bangladesh” at M4P Hub Conference, Brighton UK (2011), M4P Hub is jointly supported by DFID, Sida and SDC