



The Donor Committee for Enterprise Development

## **Results Measurement Working Group Meeting Minutes**

**Tuesday 27<sup>th</sup> May 2014, Teleconference**

28<sup>th</sup> May 2014

### **Participants**

Lars Christian Oxe, Danida

Maria Campo-Perfecto, EC

Mónica Peiró-Vallejo, EC

Birgit Seibel, GIZ

Henk van Trigt, Netherlands MoFA

*Apologies:* Simon Calvert, DFID; Peter Beez, SDC

Fouzia Nasreen, M4C

Harald Bekkers, MDF

Jim Tanburn, DCED Secretariat

Nabanita Sen Bekkers, DCED Secretariat

Eleanor Bell, DCED Secretariat

### **Future directions for the Group, for 2014-15 Work Plan**

#### *Studying the value-added of the Standard*

- Several members of the group had suggested that a study demonstrating the value-add of the Standard would be a good idea. The methodology was discussed, and it was agreed that direct comparison of the performance of projects using the Standard and those which are not would not be possible in practice, given the sensitivities.
- Jim Tanburn noted that comparisons between projects 'before' and 'after' their compliance with the Standard could also be problematic, because the Standard is more effective when implemented from the start.
- Fouzia Nasreen suggested that surveying projects using the Standard could reveal examples of when findings made through monitoring have changed management decisions. From this, it would be possible to compile a list of case studies showing the value of the Standard for project management
- Harald Bekkers noted the Standard's particular strength in helping projects to articulate the pathway to results, and that additional aspects such as these could also be investigated (perhaps also in a survey format) in order to build a broader case for the value-added of the Standard
- It was agreed that studying the value-added of the Standard would be a useful exercise; Jim Tanburn will draft a provisional work item for inclusion in the 2014-15 Work Plan. Future meetings of the RM WG can flesh this out further.

#### *Investing in the auditor cadre*

- It was noted that, at present, there is significant pressure on existing auditors to volunteer their time in order to build agreement and expertise in the cadre
- Funding for the training of new auditors, however, is reliant on additional funding for their extra time, for auditor meetings and ultimately for auditor training courses
- Ideas for alternative ways to make this happen are welcome, and will be discussed in future RM WG meetings.

### *Building capacity*

- Birgit Siebel commented that a major bottleneck in moving GIZ-funded projects towards compliance with the Standard is the lack of consultants available to support this process; Jim noted that several consultants have recently been added to the market-place.
- Mónica Peiró-Vallejo suggested the introduction of E-learning, as a means to provide consultants with initial training; Birgit Siebel also noted that this method could be helpful to provide on-going support to consultants newly listed on the marketplace
- Harald Bekkers noted that supervised application in the field was necessary, in addition to training, to ensure that consultants are fully competent in supporting programmes to comply with the Standard; a trajectory with a points system could be envisaged.
- The working group agreed that more capacity building was necessary; deciding on next steps will be discussed at future RMWG meetings

### *Other ideas for future directions*

- Fouzia Nasreen highlighted the momentum behind discussions in Bangkok on topics such as systemic change; Jim Tanburn noted that a draft document based on the discussions on systemic change in relation to the Standard will be shared in draft soon.
- Jim Tanburn also noted that a paper is also being drafted on Measuring Job Creation using the Standard.

### **Date of next meeting**

It was agreed that the next meeting will take place in the afternoon of Tuesday 8 July 2014, before the Annual Meeting.

### **Action points:**

- Jim Tanburn will include a work item on studying the value-added of the Standard in the 2014-15 Work Plan
- The DCED Secretariat will investigate the possibility of providing on-line training to consultants in due course
- The DCED Secretariat will circulate the documents on systemic change and job creation in relation to the Standard, as soon as they are ready