



# Insights into ITC's current work with SMEs in international value chains

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### ITC helps businesses do good trade

ITC is dedicated to **support the competitiveness and internationalization of small and medium-sized enterprises (SMEs)** in developing countries – as a vehicle for **broad-based sustainable development.** 

# ITC works concurrently at different levels:

- SMEs
- Trade and Investment Support Institutions (TISIs) and the institutional ecosystem
- Policy makers & public-private dialogue
- Market partners (e.g., financiers, buyers, aggregators, technology providers, etc.)

Addressing competitiveness from a Connect, Compete and Change angle





# Examples of how ITC works on sustainable & inclusive development with SMEs



# Mainstreaming Sustainable & Inclusive Development at ITC

- ITC is currently establishing guidelines to support the mainstreaming of inclusive, green and responsible trade into all ITC projects
  - Principles & guiding questions for projects in design phase, as well as for implementation and evaluation
  - Training for project managers
  - Processes & indicators to enforce mainstreaming
- Guide to be launched in Q3





# Mainstreaming Areas & Objectives

### **Green growth**

- Create mutually supportive relationship between enterprise and natural environment
- Realize economic opportunities

### Inclusiveness

#### Gender

- Address inequalities
- Increase economic opportunities

Youth

- Support creation of decent jobs for youth
- Support youth related entrepreneurship
- Unlock MSME growth

### Social responsibility\*

- Freedom of association and the effective recognition of the right to collective bargaining;
- Elimination of all forms of forced and compulsory labour;
- Effective abolition of child labour; and
- the elimination of discrimination in respect of employment and occupation.

#### Overall objective: Promote sustainable development

\*Same principles as in the ILO Declaration on Fundamental Principles and Rights at Work, to which the UN Global Compact with more than 10,000 private sector members are also subscribing



### 2 SHETRADES: Connecting 3m Women to Market by 2021



### Access to Finance: ITC's work with impact investors

### **Collaboration model**

- ITC supports impact investors in developing an SME investment pipeline
  - Based on ITC's projects in different counties, ITC identifies and pre-screens SMEs that are seeking to access finance
- Impact investors screen anonymized profiles
- ITC matches company and impact investors in case of interest from both sides and provides further support to SME, if possible

### Other related offerings

- Live investment pitches of SMEs in front of investors
- Technical assistance to SMEs to enhance company operations, prepare suitable materials, etc. to access finance
- Marco investment research, such as NES with focus on investment promotion,
- Trainings for staff of Investment
  Promotion Agencies
- Impact assessment, such as the RISE system



# SheTrades Invest

Example of match-making activity with TA

### Goal:

 creation of an alliance of impact investors and Development Finance Institutions to commit funding to women led businesses

### **Current status:**

- Investment commitment by one impact investor of EUR 10m, in discussion with further investors
- ITC invited SMEs in 14 countries to submit their profiles:
  - 571 SMEs identified
  - 80 SMEs meet investor's criteria
  - 40 SMEs currently in closer discussion with investor





# SMEs and the environment

Mutually positive relationships can enhance enterprise competitiveness

- Companies use natural resources
- Some might produce
  emissions or pollute



- Environment provides natural resources
- Environment can impact enterprises through change or other related impacts

- Companies and the environment are in a constant exchange, which can be mutually supportive or detrimental
- Environmental sustainability of SMEs has become a key requirement from international buyers, consumers and other business ecosystem partners
- ITC provides services aiming to increase SME competitiveness through enhanced interaction with the natural environment, such as resource efficiency, circular production or climate change adaptation



# ITC's support to SMEs on resource efficiency, circular production or climate change adaptation



#### **Company self-assessment**

• Companies to complete an initial survey about their current practices related to energy, water, chemicals and waste management / or climate change impacts



#### Personalized face-to-face coaching for SMEs

- Expert coach to work directly with respective companies on resource efficiency
- Preparation of business cases to access finance



#### Collaboration with business ecosystem

• Active integration of ecosystem partners including international buyers, financiers, technology providers in order to implement improvement measures



#### **Online training for SMEs**

- Two trainings for SMEs on resource efficiency and on climate change adaptation
- To be hosted on ITC's SME Trade Academy: <a href="https://learning.intracen.org/">https://learning.intracen.org/</a>



# **ITC's Youth Programme**

Enhancing youth employability and promoting entrepreneurship

- A market-led approach to improve the employability of youth and promote entrepreneurship
- Supports young women and men and youth-owned MSMEs in collaboration with TISIs, TVET institutions, incubators, private and public sector partners
- Two track approach :



Track 1: Skills development and trade; Ensuring that local MSMEs gain competitiveness through access to skilled people



Britter Track 2: Youth entrepreneurship and trade;

entrepreneurial self-employment - and in turn creation of additional jobs for other youth





# ITC's Toolkit for Youth Empowerment

#### Economic opportunities for youth in value chains

- Skills gap analysis in priority economic sectors
- Youth and Trade Roadmap for policymakers to pursue twin goals: youth economic empowerment and trade competitiveness

### Skills for employability



- o Market-relevant skills training in the ICTs, Agribusiness, Tourism and Textile sectors
- Building capacity of TVET institutions to meet industry needs
- Institutional assessment and benchmarking tools

#### Promoting entrepreneurship

• Trade Accelerator for gazelle entrepreneurs



- **E-commerce** platforms to unlock opportunities in the digital economy
- Mentoring and coaching to guide young entrepreneurs
- Access to finance support: Mini-grants and Mini-loans schemes
- o Pitching competitions to facilitate links to impact investors



## Implementation of Alliances for Action (A4A)

A4A is an approach that seeks to complement **technical support** and **investment** with sustainable linkages and **partnerships** along the value chain, leading to more value capture and higher incomes for smallholder farmers and MSME processors.

Project focus areas:

- Inclusive & Sustainable trade through market linkages
- Private sector partnerships for investment
- Climate smart agriculture & Productive capacity strengthening
- MSME Competitiveness & Value addition

Partners & Funders:





# A4A: 5-pillar approach





#### UNDERSTAND

#### Markets & food systems under multi-stakeholder process

- Identify intervention space and partner characteristics
- Assess SMEs and MSME competitiveness
- · Define and assess institutional support network
- Network analysis (connectivity & innovation)
- Assess global industry trends and local socioeconomic situation



#### CONVENE

#### Responsible public-private VC alliances

- Establish Alliances between firms
- Select intervention areas
- Agree Value Chain operator roles
- Define Alliance support plan
- Commit participant's contribution & investments
- Develop Business and investments plans for each Alliance and product/market option

### Building competitiveness to put Alliances into Action

- · Peer to peer learning and innovation
- Market linkages and technical support
- · Capacity building
- Support adoption of climate change adaptation and mitigation practices
- Improve efficiency and inclusiveness of market systems



#### INVEST Investing in the Alliances

Blend sources of finance & Investment

- Develop investment prospectus and Cost Benefit Analysis for selected product-market combinations
- Leverage targeted financing
- Catalyze alliance partner investments
- Build capacities to put finance into productive use

#### IMPACT

#### Communication & learning for decision-making

- Evidence-based participatory M&E
- Select tracked VC indicators
- Track development-related objectives Provide traceability and transparency, linking farmers, MSMES and consumers
- Ensure responsible value chain

### **Crosscutting Principles**

Better participation in global, regional and local value chains

#### Systemic, inclusive and sustainable

#### Market-led and producer-oriented

#### Value addition and risk diversification

#### Scalability, additionality and impact





## 6 Results 2018-2019 Ghana: Alliances for sustainable cocoa industry

ITC is promoting living incomes and competitiveness through climate-smart production and multimarket multi-channel commercialization approaches in cocoa, yam and associated crops. The Alliances include value addition and investment and participation of lead firms, MSMEs, farmer cooperatives & growers.

Outcome/Outputs	Results 2018-2019*
Contribute to inclusive growth in the cocoa, yam and associated crops sector through multi-stakeholder alliances for farmers and SMEs by 2020	700 farmers reached & implementing demo plots (250 women)
	5,156 farmers receiving additional incomes
	7.5 Million USD in sales & 980K USD Fairtrade premium
Farmers adopting dynamic agroforestry; improved practices and diversification of production and commercialization	700 farmers establishing climate smart plots (2018-2019)
Farmers that transacted international and local business	5,000 Kuapa Kokoo Farmers Union (KKFU) farmers selling Cocoa to Coop/ Chocolats Halba 156 farmers selling yam to exporters / 120 women
Investment in Alliances by partners	65,000 USD by KKFU 250,000 USD by Chocolats Halba 1.35 Million USD by COOP 1 Million USD by SECO





## Way forward

- Mainstreaming principles of inclusive, green and responsible trade into all ITC projects
- Increase support for SMEs on environmental sustainability (e.g., circular production & climate change)
- Use "digital" and e-commerce as an enabler to enhance competitive and reach markets and addressing related divides
- Work in partnerships and alliances for development, including public-private partnerships, collaboration with financiers, and other players in the SME ecosystems







Thank you!

