

CURRICULUM VITAE

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Summary (Bio)

- Mohammad Muaz Jalil has over *15 years of monitoring and evaluation* experience, primarily in market systems development, youth employment, and financial inclusion.
- He is a DCED Approved Auditor and has undertaken various formative and summative evaluations, including leading multi-country mid-term and project closing reviews. For instance, with UN ESCAP he has individually undertaken end-of-program evaluation of their *DA 10 (across 8 countries)* and *DA 11 (across 10 countries)* programs in Science, Technology, and Innovation Policy; and with UNCDF, their Pacific program (*across 5 countries*), and DFS4RES (*across 9 countries* in Africa, the Pacific, and the Caribbean).
- He has worked on projects across Asia, the Pacific, Africa (*including Mozambique*), and others.
- Muaz has experience working with the M&E framework of various donors such as the United Nations, FCDO (UK), USAID, SDC, SIDA, GAC, EU, Gates Foundation, Mastercard Foundation, and others.
- Muaz Jalil received training on RCT at the *Massachusetts Institute of Technology* (MIT), USA, and has an MPhil from the *University of Cambridge* and an MA in Economics from the *University of British Columbia*, Canada.
- Since 2016, he has supported UNCDF's financial inclusion program in Africa, ASEAN, Pacific, and SAARC regions, helping them develop their overall M&E and Market systems strategy, developing manuals and tools, conducting training and workshops, and providing strategic advisory support.
- He has undertaken many quantitative (sample: 2500-3000+) and qualitative studies involving in-depth qualitative investigations. He has published in various peer-reviewed national and international journals.

Educational Background

Institution: University of Ottawa, Canada. Date: 2020-2025	Degree/title: PhD in International Development (in Progress) <i>Dissertation: Effectiveness of employment programs to improve labour market outcomes for youth in Sub-Saharan Africa</i>
Institution: Rutgers University, USA Date: 2023 (<i>final thesis</i>)	Degree/title: Master of Arts in Liberal Studies (Philosophy and Religion) <i>Dissertation: Three treaties on Applied Ethics</i>
Institution: University of Cambridge, UK Date: 2014	Degree/title: Master of Philosophy in Development Studies
Institution: University of British Columbia, Canada Date: 2010	Degree/title: Master of Arts in Economics
Institution: North South University Bangladesh Date: 2009	Degree/title: Master of Science in Economics
Institution: IBA, University of Dhaka, Bangladesh Date: 2006	Degree/title: Bachelor of Business Administration

Professional Background

Period: 12.2019– Present Employer: UN ESCAP	Region: East Asia, South Asia, Pacific Position: MRM Evaluation Consultant
United Nations ESCAP's Catalyzing Women's Entrepreneurship (CWE) program is regional funded by Global Affairs Canada (GAC), and Science, Technology, and Innovation policies (STI) in the Asia-Pacific region are several regional programs across 10-12 countries under the Trade, Investment, and Innovation Division of ESCAP.	
<ul style="list-style-type: none"> - Undertake end-of-project evaluations of multiple Science, Technology, and Innovation programs (DA10/DA11) in line with OECD-DAC aid effectiveness criteria across 10+ countries in the ASEAN region. - Review the existing CWE program and design, M&E handbook, Theory of Change (TOC), and indicator frameworks. - Develop MRM systems and tools which will support the team in strengthening the tracking/analysis of the program - Providing technical support to the CWE program in adopting market development approaches 	
Period: 02.2016– Present Employer: UNCDF	Region: East Africa, South Asia, East Asia, Pacific Position: M&E Consultant (IPSA 13)
<ul style="list-style-type: none"> - Support the SIDA-funded Uganda Connect Financial Inclusion project to develop their MSD-compliant systems (including grant management, baseline study, and M&E system) working in the agriculture, education, and health sector. - Support the Global UNCDF team to update and revise the global theory of change and MRM tools/processes. 	

<ul style="list-style-type: none"> - Develop the overall MRM System of SHIFT, including Manual, in line with DCED standards and CGAP Guidelines - Support SHIFT to develop inclusive finance/ DFS/MFS-based market systems and approach-focused business models. - Undertake qualitative study/ gender self-assessment of Financial Service Providers in Myanmar - In Bangladesh, support SHIFT SAARC design and manage the implementation of a baseline study with over 2000 samples. - Provide training to country and regional staff on M&E and market systems approach. - Undertake MTR of their PDEP program in the Pacific and their DFS4Res program in the Pacific, Africa, and the Caribbean. 	
Period: 08.2020– Present	Country: Global
Employer: AGORA Global UK	Position: Technical Team Lead
<ul style="list-style-type: none"> - Provide strategic and backstopping support on M&E to LIWAY youth employment program in Ethiopia. - Provide strategic and backstopping support on M&E to GOAL youth employment program in Uganda. - Undertake assessment and provide recommendations on M&E to IDE Implemented program in <i>Mozambique</i> as part of SIDA HelpDesk support. 	
Period: 03.2020– 07.2021	Country: Global
Employer: DevLearn LLP UK	Position: Technical Team Lead
<ul style="list-style-type: none"> - Led the team to conduct an impact assessment of the Mercy Corp’s Global Micromentor Platform covering the period 2017-19 and a population of over 9000+ entrepreneurs spread across the globe. - Support DevLearn to undertake an employment multiplier study in Rwanda for an UKAid-funded project ‘IMSAR’. 	
Period: 07.2018– 07.2020	Country: South Asia
Employer: Swisscontact Worldwide	Position: Consultant
<ul style="list-style-type: none"> - Support Bangladesh Micro-Insurance Market Development Project (BMMDP) to develop their M&E system and train staff - Support the Local Economic Development (LED) project of SDC to develop the MRM framework. - Support SDC-funded M4C project to Assess market systems changes and update the vulnerability assessment report. - Supports the evaluation of the Senior Expert (SEC) program of Swisscontact in Nepal 	
Period: 05.2019– 01.2020	Country: Sri Lanka
Employer: International Executive Service Corps (IESC)	Position: Technical Consultant
<ul style="list-style-type: none"> - Support USAID-funded youth-focused YouLead program to develop an employment multiplier. - Develop the Research Design for developing the YouLead econometric models/ratios. - Provide technical support to the YouLead project MEL team during the survey data collection, data compilation activities 	
Period: 08.2018– 01.2020	Country: Bangladesh
Employer: Consiglieri Private Limited	Position: MEL & CLA Advisor
<ul style="list-style-type: none"> - As part of the evaluation team, led the end-of-program evaluation of FCDO’s BFP-B program using OECD-DAC Criteria - Provide training to USAID’s USD 25 million BANA project, implemented by World Fish, on MEL and MSD approach - Provide strategic support to DFID’s inclusive finance BFP-B project, implemented by Nathan Associates UK. - Support BFP-B in developing a MEL system to monitor and assess their policy activities/ policy stakeholder assessment 	
Period: 01.2018– Present	Country: Uganda, Ethiopia
Employer: Independent Auditor	Position: DCED Auditor
<ul style="list-style-type: none"> - Undertake DCED audit of Strongim Bisinis in Solomon Island, funded by DFAT and implemented by Adam Smith. - Undertake full DCED Audit of Agricultural Business Initiative (aBi), funded by DANIDA, USAID, UKaid, SIDA, and KFW - Undertake Partial DCED Audit of UKaid-funded Enterprise Partners (EP) with Hans Posthumus as lead auditor 	
Period: 08.2019– 11.2019	Country: Nigeria
Employer: Fusion Consulting	Position: MRM Employment Consultant
<ul style="list-style-type: none"> - Develop research design and methodology for estimating the employment impact of FCDO’s Policy Development Facility Phase II (PDF II - £14.98 million) - Provide an independent assessment and aggregation of the total number of (direct), indirect, and induced jobs created because of PDF II support: analysis of 1900 sample survey data 	
Period: 11.2016– 10.2019	Country: Bangladesh
Employer: ACDI/VOCA	Position: MEL & CLA Consultant
<ul style="list-style-type: none"> - Support USAID’s USD 25 million Rice Diversified Crop Project (RDC) and USD 6 million livestock and nutrition project. - Provide strategic guidance to RDC in implementing an inclusive market systems approach and design interventions. - Support in the use of system mapping and social network analysis (SNA) for systemic change measurement - Provide input and develop RDC’s CLA Plan, annual work plan, annual performance survey (3000+ samples), and MEL Plan. - Provide MEL/M&E and Market Systems training to 20+ RDC staff. - Develop a new market system-based strategy for LPIN and train staff on the market systems approach 	
Period: 08.2017– 07-2018	Country: Asia Regional
Employer: Palladium International Pty Ltd	Position: Short-Term Adviser
<ul style="list-style-type: none"> - Advisor to the MDF Panel, support the project in its operational area, i.e., Fiji, Timor-Leste, Pakistan, Sri Lanka, & PNG - Provide technical assistance to the PNG team for their baseline work and poverty study. - Develop tourism multiplier and provide strategic guidance to MDF Sri Lanka on the tourism market and labour market 	
Period: 07.2016 - 05.2017	Country: Sri Lanka, Fiji
Employer: Market Development Facility (MDF)	Position: Consultant, M4P Panel of Experts

<ul style="list-style-type: none"> - Understand the poverty and vulnerability dynamics in Sri Lanka with a particular focus on agriculture - Conduct a systematic review of literature, evidence synthesis, field visits, and qualitative research methods. - Develop a research paper on poverty and vulnerability dynamics in Sri Lanka and provide strategic guidance to MDF - Undertake tourism multiplier study in Fiji to estimate direct and indirect output and employment multiplier 	
Period: 08.2014– 12.2016	Country: South Asia and Southeast Asia Regions
Employer: Swisscontact Worldwide	Position: Senior Technical Advisor, South Asia
Projects/Tasks/Management experience	
<ul style="list-style-type: none"> - Support project planning in terms of instruments, methodologies, and tools regarding VFM, MRM, and MSD approach - Head of Portfolio Co-facilitator in PRISMA, managed a portfolio of AUD 4.2 million, which included seven sectors implemented by ICCO, VECO, HIVOS, SNV & Mercy Corps. Provide input to DFAT reports & attend donor meetings - Provided technical & strategic oversight support to I) Katalyst (CHF 32 million, Bangladesh), II) M4C (CHF 8 million, Bangladesh); III) MVMW (USD 6.5 million, Myanmar); IV) PRISMA (AUD 60 million, Indonesia) 	
Period: 06.2014 - 07.2014	Country: Fiji
Employer: Market Development Facility (MDF)	Position: Consultant, M4P Panel of Experts
Projects/Tasks/Management experience	
<ul style="list-style-type: none"> - Understand how paid labour is used for farming in Fiji and estimate an employment multiplier for paid farm labour - Develop a research paper on employment dynamics in the selected agricultural sector in Fiji 	
Period: 10.2013– 05.2014	Country: Bangladesh and Indonesia
Employer: Swisscontact Worldwide	Position: Senior Technical Consultant
Projects/Tasks/Management experience:	
<ul style="list-style-type: none"> - Provide technical support to I) Katalyst (USD 30 million projects in Bangladesh), II) M4C (USD 8 million projects in Bangladesh); III) SCPP (USD 10 million projects in Indonesia). - Develop case studies on the Katalyst project's experience in poverty profiling (PPI), and the Furniture sector. - Conduct two separate MRM training for staff of Katalyst and M4C projects on DCED Standard, Evaluation methodologies (RCT, DID), market system analysis, VFM, and systemic change. - Develop methodological operational guidelines on Systemic Change for Katalyst, M4C, and SCPP project Indonesia. 	
Period: 03.2013– 07.2013	Country: Bangladesh
Employer: Swisscontact Project Preparation Mandate (PPM)	Position: Division Manager (Acting) Knowledge and Capitalisation Management
Projects/Tasks/Management experience:	
<ul style="list-style-type: none"> - Led the division of 24 member specialists comprising the Business Enabling Environment Unit, Gender Unit, Communication Unit, and MRM Unit. - Responsible for developing the Capitalisation strategy, which looks into how different aspects of M4P can be anchored within various stakeholders of Bangladesh and innovation fund management framework (challenge fund element) 	
Period: 12.2010 – 10.2013	Country: Bangladesh
Employer: Katalyst (DBSM II and PPM)	Position: Head of Monitoring and Results in Measurement Unit & Manager of Monitoring and Results Measurement Unit
Projects/Tasks/Management experience:	
<ul style="list-style-type: none"> - Led a group of 10 MRM specialists in one of the most advanced M4P projects - Assisted General Manager in the writing of the Project Completion Report Phase 2 - Represented Katalyst in Donor Management Board meetings and other donor-related activities - One of the key members responsible for developing the proposed Log frame of Katalyst Phase 3 - Developed the overall MRM strategy for Katalyst Phase 3, covering aspects like Measuring and tracking Systemic change, Value for Money framework, poverty profiling (PPI), estimating gender and empowerment impact, etc. 	
Period: 2006 – 2009	Country: Bangladesh
Employer: Katalyst (DBSM I and DBSM II)	Position: Business Consultant & Senior Business Consultant
Projects/Tasks/Management experience:	
<ul style="list-style-type: none"> - Adopting an M4P approach to identify constraints and opportunities and design strategies in various sector markets viz: furniture, plastic, waste management, tourism, and private healthcare. - Participated and took a lead role in subsector analysis, strategy development, implementation, and designing of market-based interventions in the private healthcare, furniture, and tourism markets. 	

Selected Presentations and Conferences: 2011 – to date

<ol style="list-style-type: none"> 1. Presenter of 3 papers in DCED-BEAM Global Seminar on M&E and Market Systems, Nairobi, Kenya (Feb 2018) 2. A guest presenter on M&E at the “Applying the Market Systems Development Approach” Introductory Course organized by the UK Department for International Development (DFID), London (2012) 3. Advance workshop (Jan 21-24th, 2012) on results measurement in private sector development organized by Donor Committee for Enterprise Development (DCED) in Bangkok; it was an invitation-only program. 4. Presented a paper on “Developing Training Systems for Health Workers in Bangladesh” at M4P Hub Conference, Brighton, UK (2011); M4P Hub is jointly supported by DFID, Sida and SDC
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Selected Training attended

Subject: Social Value and SROI Accredited Practitioner Training	Content: Social Value, SROI, Social Impact Analysis Conducted by Social Value UK.
Subject: Fundamentals of Network Analysis (2017)	Content: Using WebEx platform, NodeXL software, Undertaking Social Network Analysis. Conducted by LINC LLC, USA
Subject: Executive training on evaluating social programs (2011)	Content: Training on designing and implementing Randomize Control Trial (RCT) at Massachusetts Institute of Technology (MIT), Boston, USA.

Selected Publications: 2004 – to date

1. Muaz Jalil, Mohammad. (forthcoming in 2023). State versus Market debate and the shaping of the Gender Empowerment Agenda. *Review of Development and Change*. Sage Publication
2. Muaz Jalil, Mohammad. (2022). Colonial Roots of Modern Development Discourse. *International Journal of Political Economy*, 51(2), 137-150.
3. Muaz Jalil Mohammad (2021). *Evaluation of South-South cooperation for science, technology, and innovation policies in the Asia-Pacific region* (DA 10). ESCAP
4. Muaz Jalil Mohammad and Tasnuva Ahmed (2018). Understanding the Economic Empowerment of Women: A Study of Handicrafts Sector in Chars and surrounding areas of Bangladesh. *Journal of Bangladesh Studies*, Vol 17(1), Bangladesh Development Initiative (BDI), Pennsylvania State University
5. Muaz Jalil Mohammad (2016). Industrial policy in the 21st century: merits, demerits and how can we make it work. *Real World Economics Review*. Issue no. 76, pp. 109 - 123
6. Muaz Jalil Mohammad and Shahroz Jalil (2016). Understanding Information needs and media habits of poor farmers in Bangladesh. *The Journal of Community Informatics*. Vol 12, No 2 (2016)
7. Muaz Jalil Mohammad (2016). A Globalização Provocou o Aumento da Desigualdade? Uma abordagem Heterodoxa. *BARU* v. 2, n. 1, Universidade Católica de Goiás, Brazil
8. Muaz Jalil Mohammad (2015). Transforming the Furniture Industry of Bangladesh: The Case of Katalyst Project. *Journal of Bangladesh Studies*, Vol 16(1), Bangladesh Development Initiative, Pennsylvania State University
9. Muaz Jalil Mohammad (2015). Did globalisation stimulate increased inequality? A heterodox perspective. *Real World Economics Review*, Issue no. 70, pp. 92 - 105
10. Muaz Jalil Mohammad and Azam Nurul (2014). Using PPI to assess pro-poorness of project activities: Experiences from the Katalyst Project in Bangladesh. *Enterprise Development and Microfinance*, Volume 25, Number 4, pp 288-298; Publisher - Practical Action Publishing
11. Muaz Jalil Mohammad (2014). Bangladesh: Anatomy of an economy in transformation. *Dismal Scientist*, Issue 2013-14, pp 31-34, Marshall Society, University of Cambridge
12. Muaz Jalil Mohammad (2014). Employment Dynamics in Key Agricultural Sectors of the Fijian Economy *Market Development Facility - Fiji Islands*
13. Muaz Jalil Mohammad and Behroz Mohammad (2013). Understanding the Dynamics of the Furniture Sector in Bangladesh, *Journal of Bangladesh Studies*, Vol 15(1), pg 70-82, BDI, Pennsylvania State University
14. Muaz, Jalil Mohammad (2013) Practical Guidelines for conducting research. Summarising good research practice in line with the DCED Standard, *Donor Committee for Enterprise Development*,
15. Muaz Jalil Mohammad (2012), Approaches to measuring social discount rate: The case of Bangladesh, *BISS JOURNAL*, Vol. 33, No. 4, October 2012
16. Muaz Jalil Mohammad (2011), Are export and import of Bangladesh Cointegrated? *Journal of Bangladesh Studies*, Vol 13(1), pg 21-33, Bangladesh Development Initiative, Pennsylvania State University
17. Muaz Jalil Mohammad, Munir Khasru Syed, (2010), Global Economic Recession and International Trade: A review of Trade Literature, *Proceedings on 2010 Annual Conference of AIB US Northeast Chapter*, USA.
18. Muaz Jalil Mohammad (2009). Measuring Switzerland's Productivity Performance (1960-2008), *MPRA Paper 65321*, University Library of Munich, Germany
19. Muaz Jalil Mohammad (2009). Re-examining Kuznets Hypothesis: Does Data Matter? *MPRA Paper 72557*, University Library of Munich, Germany
20. Muaz Jalil Mohammad, Munir Khasru Syed, (2004), Revisiting Kuznets Hypothesis: An Analysis with Time Series and Panel Data, *Bangladesh Development Studies*, Vol 30 No 3-4, pg 89-112